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of presentation; witness the distinctive and unique livery of burgundy and red cabs, black chassis and Pompadour Blue van bodies. Most of the work in the late ' $60 \mathrm{~s}, ' 70$ s and ' 80 s was in transporting finished product for the rapidly fading furniture industry based on the nearby River Lea, with a small sideline in removals.

Today only the livery remains unchanged. Dan junior emerged from higher education with an economics degree and a burning ambition to prove himself as a businessman. True, trucks were in his blood (he holds a C+E licence), but for Dan they are ultimately tools with which to
do a job; his real interest is in company management, cost control and business development.

## PRIDE IN THEIR ACHIEVEMENTS

In the intervening years Dan senior decided to take a back seat and is semi-retired, although his pride in the firm and his boys is obvious. Steve and Kirk are also directors of the family business but prefer to stay 'hands on' by driving (with an MAN apiece), purchasing and maintaining the wagons.

The younger Dan's philosophy in shaping and building Jeakins to survive the new millennium might serve as an object lesson to managers of
many bigger companies. As the local furniturebuilding business declined or moved out of the Smoke, he recognised the need to diversify and change the fleet to accommodate new work.

The original Listria Park site was developed for housing in Stoke Newington's booming property market but the firm retains an office nearby and a warehouse just up the road in Tottenham, from which they provide removals, packing and large crate storage to the middle-class populations of Stoke Newington, Muswell Hill, Crouch End, Finchley and Hampstead. Carefully targeted advertising, a website and plenty of repeat busi-


most precious piece of business acumen: knowing when to delegate, providing each son with his own area of expertise and responsibility. Dan junior, 38, is the business controller; he knows exactly what the firm's costs are, is clear on overall strategy but leaves all lorry-related matters to his brothers. In short, while Dan has the keys to the toolbox, his siblings wield the spanners.

Steve, 36, has developed valuable and marketable skills in the purchase, preparation and conversion of vehicles while Kirk, 32, provides a one-stop-shop project management service to customers. Manufacturers may not want the hassle of running their own wagons; equally they've no wish to trust a valuable

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and fragile load to just any old haulier. Kirk provides solutions to soothe away their troubles.

## COULD BE FLASHIER

Sure, the firm could be flashier. As directors the boys might treat themselves to a brace of new TG-As but, with low tare weights, the 400 hp MANs are easily up to the job and, since they're bought and paid for, can simply be parked up if work drops off. The unusual trailers, also owned outright, provide the necessary flexibility to tackle
almost any task. Much the same criteria apply to the rigid trucks; a J-reg lveco might seem elderly but remember, the vehicles are scrupulously maintained and in common with most removals vans turn in a very low annual mileage.

Despite fewer trucks the firm is busy, turnover having consistently increased in each of the last 12 years. Drivers can be tough to get and keep in London and its environs but Dan tries to offer a career structure and works to create removals teams of compatible personalities.

Oldest-serving employee Ted Shirley has been with Jeakins for 29 years. Karl Handleigh, who does most of the Continental jobs and is also a mechanic, also has several years' service.
'People are always prepared to pay for quality, which is what we sell on. The trucks are mobile billboards,' claims the younger Dan, citing a host of BAR and BSI-standard accreditations. Coles won't chase low rates and the company is unlikely to get any bigger: 'This is a reasonable size; you can't keep close control of a bigger firm,' Dan says.

Dan senior looks back fondly on the firm's 40 years, grateful that, unlike many drivers, 'I never missed out on my kids' childhood. They were always with me because they wanted to be.' Rightly pleased with what he's built, he sums up the business concisely: 'You have to have your heart in what you're doing. ' I'll be back in 18 years to check on progress, lads...


## JA GOLES, AN ALL-FIVMALE FILET


long-time $T \& D$ advertiser Chris Hodge, who the Jeakins regard highly.
Since the Mercedes are on lease they are finished in plain white. Steve praises them for their semi-auto gearshift, which ensures they are driven properly and not rushed. Fortunately, given the nature of the firm's payload, all the units are manoeuvrable
Every vehicle at J A Coles sports a female fleet sobriquet: Gabriella, Sandra and so on. Some are from the Jeakins family; Steve and Kirk prudently name-check their partners on their wagons to help jog memories after several nights away.
The firm's first artic was a Cargo with a rooftop sleeper pod, soon followed by an exGateway supermarket MAN. The Volvo FL10, with its unusual 3.8 m wheelbase and impressive turning circle, came along with several other vehicles from Greenwich dealer and
tax-friendly, $4 \times 2$ configuration.
Further back in time when the firm ran an all-rigid fleet, the album shows a variety of Ford and Bedford chassis, including Dan's first motor (right) - bought from a builder and fitted with 1955 vintage bodywork = that he ran on contract to Speedwell Box Co. One subsequent body ended up on four successive chassis, getting longer on each occasion. To complete the roll of honour: Hunter Vehicles performs cab paintwork, Premier Vehicles does bodywork (although Steve and

Kirk paint the bodies) and Mick Fowler applies the lettering and signwriting. The firm says thanks are also due to MAN dealer Allied Commercials at Barking

Coles has 13 trailers of its own, ranging from 20 ft to 40 ft long, with additional 45 ft stepframes rented from Hill Hire. The firm also has another yard near Romford.


